## To <br> CWMs \& IFAs of all Circles and Metro TBs Bharat Sanchar Nigam Limited.

Sub: Review of collection performance vis-à-vis target in Q-3 of FY 2023-24.

A review of circle-wise collection performance in Q-3 (up to 20.12.2023) has been done. It has been observed that on PAN India basis total collection achievement is Rs. 3643.56 crore against the total target assigned to circles of Rs. $\mathbf{4 8 6 0 . 5 0}$ crore, resulting in total collection deficit of Rs. $\mathbf{1 2 1 6 . 9 4}$ crore till 20.12.2023 in Q-3 (2023-24). Circle-wise position is available in Annexure.
2. CGMs and IFAs of respective circles are requested to identify the reasons for the collection gap, explore all collection opportunities and gear up recovery mechanism with vigorous approach, so that the shortfall in collection can be covered in last few days of this month to achieve collection target of Q-3 (2023-24). The recovery may be stepped up by efficient utilization of Customer Interaction System (CIS) and pursuance with Enterprise customers and Govt. departments.
3. Steady cash inflow and overall annual / quarterly collection growth are very important to meet various expenditures. Therefore, apart from collection from operational revenues, other avenues such as recovery of dues from CCA office in respect of fibre leasing, space and infra charges need to be regularly monitored by circles to achieve periodical collection targets.

## Encl.: Annexure.

# HMm <br> (P. D. Chirania) <br> Sr. GM Finance-CFA 

## Copy for kind information to:

1. CMD, BSNL.
2. Director (Finance), Director (CFA), Director (CM), Director (EB) \& Director (HR) BSNL Board.
3. PGM (CBB), CO, BSNL.
4. Sr. GM Finance-CM \& EB, CO, BSNL.

## Annexure

## Collection target \& achievement in Q-3 of FY 2023-24 (up to 20.12.2023)

(Amt. in Cr. of Rs.)

| Circle | Collection target in Q3 | $\begin{gathered} \text { Collection } \\ \text { in } \\ \text { Oct-23 + Nov-23 } \end{gathered}$ | Collection in Dec-23 up to 20.12.23 | Total collection in Q3 up to 20.12.23 | Balance to be collected within 31.12.23 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| A | B | C | D | $\begin{gathered} \mathbf{E} \\ (\mathbf{C}+\mathbf{D}) \end{gathered}$ | $\begin{gathered} F \\ (B-E) \end{gathered}$ |
| AN | 22 | 6.53 | 2.71 | 9.24 | 12.76 |
| AS | 52 | 25.23 | 11.03 | 36.26 | 15.74 |
| BR | 81 | 43.55 | 8.75 | 52.30 | 28.70 |
| JH | 44 | 23.30 | 7.31 | 30.61 | 13.39 |
| KO | 185 | 114.10 | 21.16 | 135.26 | 49.74 |
| N1 | 32 | 12.63 | 3.69 | 16.32 | 15.68 |
| N2 | 15 | 7.64 | 1.99 | 9.63 | 5.37 |
| OR | 124 | 66.89 | 22.13 | 89.02 | 34.98 |
| SK | 1.50 | 0.72 | 0.08 | 0.80 | 0.70 |
| WB | 70 | 49.88 | 22.28 | 72.16 |  |
| CNTX-N | 239 | 145.53 | 215.40 | 360.93 |  |
| CNTX-S | 28 | 12.83 | 1.56 | 14.39 | 13.61 |
| Total EZ | 893.50 | 508.83 | 318.09 | 826.92 | 190.67 |
| HA | 101 | 57.75 | 29.12 | 86.87 | 14.13 |
| HP | 41 | 24.06 | 10.03 | 34.09 | 6.91 |
| JK | 42 | 20.09 | 6.39 | 26.48 | 15.52 |
| PB | 222 | 104.39 | 65.22 | 169.61 | 52.39 |
| RJ | 175 | 72.58 | 49.35 | 121.93 | 53.07 |
| UE | 161 | 112.45 | 25.72 | 138.17 | 22.83 |
| UT | 39 | 15.62 | 4.33 | 19.95 | 19.05 |
| UW | 259 | 164.40 | 41.18 | 205.58 | 53.42 |
| Total NZ | 1040.00 | 571.34 | 231.34 | 802.68 | 237.32 |
| AP | 176 | 86.38 | 27.89 | 114.27 | 61.73 |
| CN | 113 | 47.98 | 13.80 | 61.78 | 51.22 |
| KL | 387 | 177.49 | 69.11 | 246.60 | 140.40 |
| KT | 361 | 207.51 | 53.49 | 261.00 | 100.00 |
| TN | 302 | 177.71 | 73.86 | 251.57 | 50.43 |
| TS | 540 | 318.47 | 90.84 | 409.31 | 130.69 |
| Total SZ | 1879.00 | 1015.54 | 328.99 | 1344.53 | 534.47 |
| CH | 135 | 22.63 | 6.30 | 28.93 | 106.07 |
| GJ | 295 | 129.55 | 41.51 | 171.06 | 123.94 |
| MH | 453 | 280.10 | 49.45 | 329.55 | 123.45 |
| MP | 165 | 64.13 | 7.76 | 71.89 | 93.11 |
| Total WZ | 1048.00 | 496.41 | 105.02 | 601.43 | 446.57 |
| Total of 4 zones | 4860.50 | 2592.12 | 983.44 | 3575.56 | 1409.03 |
| Add: Other units/circles |  | 67.00 | 1.00 | 68.00 |  |
| Grand total |  | 2659.12 | 984.44 | 3643.56 |  |

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[^0]:    Source: CBB section, CO, BSNL.

